

Management Report - Year End Forecast

Date : Oct 19, 2020

Time : 11:00 am



For Period Ending 31-Dec-2020

	2020	2020	PERCENT	2020	2020-Q3	2020-Q3 FORECAST	PERCENT Q3 TO	2019
	BUDGET	YTD	YTD	BUDGET VARIANCE	FORECAST	BUDGET VARIANCE	2020 BUDGET	BUDGET
FINANCE								
Property Taxes	(9,493,068.00)	(9,421,370.30)	99	(71,697.70)	(9,490,996.00)	(2,072.00)	100	(9,248,582.00)
Collections for Other Govt Bodies	0.00	(2,596,472.98)	0	2,596,472.98	0.00	0.00	0	0.00
Grants	(2,855,582.00)	(1,893,888.50)	66	(961,693.50)	(2,855,582.00)	0.00	100	(2,239,205.00)
Other Revenue	(159,728.00)	(100,622.15)	63	(59,105.85)	(157,878.00)	(1,850.00)	99	(130,500.00)
Return on Investments	0.00	(65,157.01)	0	65,157.01	0.00	0.00	0	0.00
Finance and Administration	812,341.00	838,812.78	103	(26,471.78)	802,376.00	9,965.00	99	745,106.00
Cemetery Revenue	(24,500.00)	(22,099.70)	90	(2,400.30)	(24,500.00)	0.00	100	(18,000.00)
Transit	265,270.00	125,438.76	47	139,831.24	235,300.00	29,970.00	89	237,536.00
Debt Servicing Costs	308,726.00	239,037.09	77	69,688.91	310,725.64	(1,999.64)	101	308,470.32
Total FINANCE	(11,146,541.00)	(12,896,322.01)	116	1,749,781.01	(11,180,554.36)	34,013.36	100	(10,345,174.68)
CORPORATE ADMINISTRATION								
Corporate Administration	584,481.00	394,128.80	67	190,352.20	556,027.00	28,454.00	95	510,620.00
Human Resources & OHS	192,080.00	157,141.87	82	34,938.13	219,050.00	(26,970.00)	114	173,500.00
Council	332,963.00	196,480.69	59	136,482.31	263,421.00	69,542.00	79	321,375.00
Total CORPORATE ADMINISTRATION	1,109,524.00	747,751.36	67	361,772.64	1,038,498.00	71,026.00	94	1,005,495.00
ECONOMIC DEVELOPMENT								
Economic Development	501,233.00	165,692.41	33	335,540.59	441,000.00	60,233.00	88	395,306.00
Total ECONOMIC DEVELOPMENT	501,233.00	165,692.41	33	335,540.59	441,000.00	60,233.00	88	395,306.00
RECREATION & FACILITIES								
Admin and Other	158,980.00	317,131.58	199	(158,151.58)	169,200.00	(10,220.00)	106	160,700.00
Recreation	222,808.00	209,871.74	94	12,936.26	399,780.00	(176,972.00)	179	393,490.00
Facilities	1,331,530.00	837,071.78	63	494,458.22	1,204,805.00	126,725.00	90	1,254,460.00
Claybanks	22,600.00	(70,889.78)	(314)	93,489.78	(56,450.00)	79,050.00	(250)	(49,500.00)
Total RECREATION & FACILITIES	1,735,918.00	1,293,185.32	75	442,732.68	1,717,335.00	18,583.00	99	1,759,150.00
DEVELOPMENT SERVICES								
Development Services	455,046.00	251,391.18	55	203,654.82	433,400.00	21,646.00	95	319,720.00
Total DEVELOPMENT SERVICES	455,046.00	251,391.18	55	203,654.82	433,400.00	21,646.00	95	319,720.00
PROTECTIVE SERVICES - ENFORCEMENT								
Protective Services - Enforcement	2,625,500.00	1,090,400.54	42	1,535,099.46	2,252,000.00	373,500.00	86	2,429,301.00
Community Policing Office	275,484.00	145,749.44	53	129,734.56	275,734.00	(250.00)	100	203,900.00
Total PROTECTIVE SERVICES - ENFORCEMEN	2,900,984.00	1,236,149.98	43	1,664,834.02	2,527,734.00	373,250.00	87	2,633,201.00
PROTECTIVE SERVICES - FIRE								
Fire Administration	476,156.00	269,087.74	57	207,068.26	469,462.00	6,694.00	99	373,610.00
Fire Operations	402,719.00	281,293.57	70	121,425.43	393,868.00	8,851.00	98	375,110.00
Fire Hall Facility & Equipment	117,950.00	36,135.37	31	81,814.63	117,950.00	0.00	100	119,997.00

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	BUDGET	YTD	YTD	BUDGET VARIANCE	FORECAST	BUDGET VARIANCE	2020 BUDGET	BUDGET
General Fund								
Total PROTECTIVE SERVICES - FIRE	996,825.00	586,516.68	59	410,308.32	981,280.00	15,545.00	98	868,717.00
PUBLIC WORKS								
Public Works	1,666,188.00	1,369,680.31	82	296,507.69	1,687,328.00	(21,140.00)	101	1,806,873.00
Solid Waste	(483,531.00)	(183,559.12)	38	(299,971.88)	(466,631.00)	(16,900.00)	97	(515,735.00)
Water Utility	(312,590.00)	41,451.57	(13)	(354,041.57)	(389,808.00)	77,218.00	125	(335,676.00)
Sewer Utility	86,156.00	156,563.25	182	(70,407.25)	35,423.00	50,733.00	41	(3,166.00)
Total PUBLIC WORKS	956,223.00	1,384,136.01	145	(427,913.01)	866,312.00	89,911.00	91	952,296.00
CAPITAL & FUNDING								
MFA debt principal payments	438,875.00	255,219.83	58	183,655.17	438,875.00	0.00	100	311,301.00
Short term debt principal payments	254,030.00	148,227.59	58	105,802.41	254,030.00	0.00	100	122,640.00
Capital Expenditures	8,472,508.00	4,006,318.92	47	4,466,189.08	5,970,677.00	2,501,831.00	70	8,160,752.00
Transfer from(to) reserve for future	(76,357.00)	0.00	0	(76,357.00)	(76,357.00)	0.00	100	(675,865.00)
Transfer to(from) reserve funds	(1,016,374.00)	0.00	0	(1,016,374.00)	(1,016,374.00)	0.00	100	(536,732.00)
Transfer from prior yr surplus	(2,548,490.00)	0.00	0	(2,548,490.00)	(1,525,856.00)	(1,022,634.00)	60	(1,949,366.00)
Proceeds from borrowing	(3,033,404.00)	0.00	0	(3,033,404.00)	(870,000.00)	(2,163,404.00)	29	(2,809,500.00)
Total CAPITAL & FUNDING	2,490,788.00	4,409,766.34	177	(1,918,978.34)	3,174,995.00	(684,207.00)	127	2,623,230.00
Surplus (-) / Deficit	0.00	(2,821,732.73)	0	2,821,732.73	(0.36)	0.36	0	211,940.32