

## Management Report - Year End Forecast

Date : Oct 19, 2020

Time : 1:08 pm



For Period Ending 31-Dec-2020

|                                   | 2020                  | 2020                  | PERCENT    | 2020                | 2020-Q3               | 2020-Q3<br>FORECAST | PERCENT Q3 TO | 2019                  |
|-----------------------------------|-----------------------|-----------------------|------------|---------------------|-----------------------|---------------------|---------------|-----------------------|
|                                   | BUDGET                | YTD                   | YTD        | BUDGET<br>VARIANCE  | FORECAST              | BUDGET<br>VARIANCE  | 2020 BUDGET   | BUDGET                |
| FINANCE                           | (11,146,541.00)       | (12,896,629.76)       | 116        | 1,750,088.76        | (11,180,554.36)       | 34,013.36           | 100           | (10,345,174.68)       |
| CORPORATE ADMINISTRATION          | 1,109,524.00          | 747,751.36            | 67         | 361,772.64          | 1,038,498.00          | 71,026.00           | 94            | 1,005,495.00          |
| ECONOMIC DEVELOPMENT              | 501,233.00            | 165,692.41            | 33         | 335,540.59          | 441,000.00            | 60,233.00           | 88            | 395,306.00            |
| RECREATION & FACILITIES           | 1,735,918.00          | 1,293,185.32          | 75         | 442,732.68          | 1,717,335.00          | 18,583.00           | 99            | 1,759,150.00          |
| DEVELOPMENT SERVICES              | 455,046.00            | 250,191.18            | 55         | 204,854.82          | 433,400.00            | 21,646.00           | 95            | 319,720.00            |
| PROTECTIVE SERVICES - ENFORCEMENT | 2,900,984.00          | 1,236,149.98          | 43         | 1,664,834.02        | 2,527,734.00          | 373,250.00          | 87            | 2,633,201.00          |
| PROTECTIVE SERVICES - FIRE        | 996,825.00            | 586,516.68            | 59         | 410,308.32          | 981,280.00            | 15,545.00           | 98            | 868,717.00            |
| PUBLIC WORKS                      | 956,223.00            | 1,384,111.81          | 145        | (427,888.81)        | 866,312.00            | 89,911.00           | 91            | 952,296.00            |
| <b>Surplus (-) / Deficit</b>      | <b>(2,490,788.00)</b> | <b>(7,233,031.02)</b> | <b>290</b> | <b>4,742,243.02</b> | <b>(3,174,995.36)</b> | <b>684,207.36</b>   | <b>127</b>    | <b>(2,411,289.68)</b> |